Housing 2040 Master Plan

Meeting with the Environmental Policy Commission

December 16, 2024

Housing Master Plan

A housing master plan establishes a vision, goals, tools and policy recommendations to address community housing needs.

What does this mean for my family, friends and co-workers?

Through partnerships, Housing 2040 will help us work towards:

- creating and preserving affordable rental and homeownership options, including more deeply affordable housing;
- enhancing tenant protections;
- supporting older condominium communities; and
- expanding housing choices for our seniors and persons with disabilities.

Guides City
investments in
affordable housing
programs and
projects

Evaluates and recommends zoning and other tools to incentivize the creation and preservation of affordable housing



Informs City
legislative priorities
with respect to
housing issues

Serves as
foundation for
housing
recommendations
in Small Area Plans

Shapes policies and procedures regarding affordable housing contributions

Housing Master Plan

City Master Plan

Small Area Plans

- After a multi-year process, the City adopted its first <u>Housing Master Plan</u> (HMP) in January 2014 as a chapter of the City's Comprehensive Plan
- The HMP established affordability goals through 2025 and the commitment to Housing for All



Topical Chapters **Housing Master** Plan **Mobility Plan** Open Space Plan Sanitary Sewer Plan Historic Preservation **Urban Forestry RPCA Plan** Other Chapters

But challenges remain...



Resource constraints limit City's ability to take advantage of opportunities



High cost of creating deeper levels of affordability



Loss of marketaffordable housing and committed affordable housing unless City reinvests



Limited legislative authority regarding renter protections



Declining federal funding for housing amplifies need for continued collaboration with Alexandria Redevelopment and Housing Authority



Aging housing supply: many condominiums and apartments are 40-50+ years old



Growing needs of aging population for senior housing + care options



Addressing and repairing impacts of past housing discrimination

How Housing 2040 Topics and Projects Are Being Identified



Housing 2040 Timeline

Winter 2023-Summer 2024

Fall 2024

Winter 2024-Early Summer 2025

Summer-Fall 2025

December 2025

- Research & analysis
- Quantitative Housing Need Analysis
- Interdepartmental coordination
- Quantitative Housing Need Analysis
- Kick Off
- Education Month
- Listening pop ups
- Housing Survey
- Legislative Proposals

- Housing Survey
- Housing 2040 projects
- What's Your Housing Story Campaign
- Development and release of draft principles and goals for review

- Public engagement
- Housing 2040 projects
- Release and review of draft Plan recommend ations
- Legislative Proposals

Public hearings & adoption

Some Housing 2040 projects continue following Plan adoption

Current Approaches to Integrating Sustainability

Partnerships!

- Multifamily preservation and rehabilitation (e.g. Lacy Court, Square at 511, Arlandria Chirilagua Housing Cooperative)
- Office to residential conversions
- Energy Masters
- Single-family/single-unit (condo) rehabilitation, including energy improvements
 - Home Rehabilitation Loan Program
 - Rebuilding Together DC-Alexandria grants

Current Approaches to Integrating Sustainability

- Compliance with Green Building Policy+ in new AH construction
- Some competitive funding (HIEE) supporting heightened energy improvements (e.g. <u>Housing</u> <u>Alexandria's Seminary Road and Sanse projects</u>)
- Ongoing coordination with Health Department and Department of Code Administration

Considerations with Integrating Sustainability

- Bonus density/height remains City's primary zoning incentive to create housing affordability through development process
- <u>Upfront</u> costs for green infrastructure and on-site renewable energy generation can be challenging to finance
- Friction between need for deeper levels of affordability @ 40% of <u>area median income</u>
 (AMI) and enhanced sustainability
 - The lower the rents, the less conventional debt a project can carry. 40% AMI rents cannot typically even fully cover operating expenses.
- Future Case Study: ARHA Samuel Madden North Building
 - Site/development conditions facilitated project being designed and financeable as Net Zero Ready: Land owned by ARHA; development has federal rental subsidies which guarantee higher rents while providing deeper levels of affordability; site exempt from property taxes and development fees

Importance of integrating sustainability with housing affordability underscores importance of new partnerships/tools and creative thinking!

Housing Master Plan Principles



1. All Income Levels

Alexandria's housing stock should include a variety of housing options for households of all incomes.



4. Location-Efficient Affordable Housing

values/big ideas that guide the HMP.

Principles are the underlying, fundamental

Access to transportation and services, should be a key factor in the future distribution and allocation of affordable housing in the city.



2. All Ages and Abilities

Alexandria's housing stock should be expanded to offer greater housing choice to people of all ages and abilities.



5. Mixed-Income Communities

Mixed-income communities are the optimal way of maintaining social and cultural diversity through increased opportunities for interaction rather than isolation or polarization.



3. Partnerships

Partnerships are key to achieving measurable improvement in the affordable housing stock in Alexandria. The City can better leverage resources by being an active advocate and partner with Alexandria Redevelopment and Housing Authority (ARHA), nonprofit and for profit developers.



6. Economic Sustainability

Affordable housing is an important element of a healthy and growing economy.

Housing Master Plan Goals

- Guided by the HMP principles, **goals** are the results the HMP is tasked with achieving through its strategies, tools, and partnerships.
- Goal 1: Preserve the long-term affordability and physical condition of the existing stock of publicly assisted rental housing, as well as market rental housing where affordability commitments can be secured.
- Goal 2: Provide or secure long-term affordable and workforce rental housing through strategic new development and redevelopment.
- Goal 3: Provide and support the provision of affordable and workforce home purchase opportunities for Alexandria residents and workers.
- Goal 4: Enable homeowners to remain in their homes safely, comfortably, and affordably.
- Goal 5: Provide a variety of safe, quality housing choices that are affordable and accessible to households of all ages and abilities.
- Goal 6: Enhance public awareness of the benefits of affordable housing and promote available housing and partnership opportunities.
- Goal 7: Enhance public awareness of the benefits of healthy, well-designed, and energy efficient housing that fosters the well-being of Alexandria residents.

Ways to Engage

Are your commission's housing-related priorities and values reflected in the Principles & Goals? If not, what is missing?

Do the Principles & Goals address your commission's housing-related challenges and trends? Are they relevant, meaningful, and comprehensive as written for 2026-2040?

Ways to Engage

Previous topical meetings

November: Existing Rental Subsidy Programs and

Local Rental Subsidy Study

December: Financial Tools for Affordable Housing

- Share our <u>Housing Survey!</u>
- Attend Housing 2040 Project Meetings
 - Homeowner Resources and Programs: January 8, 7 p.m., City Hall.
 - Alexandria Redevelopment and Housing Authority: February 6, 7 p.m., City Hall.
 - Tenant Rights and Resources: March/April.
 - Affordable Housing Preservation Tools: April.
- Visit our <u>Housing education</u> resources and webinar recordings
- Participate in our What's Your Housing Story campaign (launching in late winter)
- Provide feedback via our <u>Public Comment Form</u>

Housing Survey



research.net/r/AlexandriaVA-Housing2040

For more information

Visit us at alexandriava.gov/HousingPlan

Follow us at

X - <u>@HousingAlexVA</u>; Facebook – <u>HousingAlexandriaVA</u> #AlexHousing2040

Sign up for eNews

To receive updates, please sign up at <u>alexandriava.gov/eNews</u> and select the "Affordable Housing" news category.

Contact Us!

Tamara Jovovic, Housing Program Manager Tamara.Jovovic@alexandriava.gov | 703.746.4990

If you prefer communication in another language, free interpretation and translation are available! Please call 703.746.3960 or email LanguageAccess@alexandriava.gov.