



## 2024 Continuum of Care (CoC) Competition

### Ranking Summary

10/8/2024

The Priorities Committee is tasked with prioritizing the most effective and efficient HUD-CoC programs, both new and renewal, for funding in the FY24 HUD CoC Competition. To do so, the Priorities Committee created a two-tier Project Priority Listing of all HUD-CoC programs participating in this cycle.

#### Bonus Project Review & Selection:

Typically, the Committee's first task is to determine which new project proposals, worth **\$107,344** and **\$50,000** individually, to include in the application and prioritization process. Unfortunately, no organizations submitted Notices of Intent (NOI) to apply for either of the following opportunities:

- HUD-CoC Bonus (\$107,344) – N/A
- HUD-DV Bonus (\$50,000) – N/A

#### Recommendations & Approval:

The CoC received no NOI's to apply for either HUD-CoC Bonus opportunity in the FY24 Competition, so no new projects are included in this year's rankings. The Priorities Committee was disappointed to see no submissions for the bonus opportunities for several reasons. Most importantly, with the HUD-CoC Competition converting to a two-year cycle, the Alexandria CoC is leaving over \$300k in potential homeless assistance funds on the table over the next two fiscal years. Reviewing the FY24 Needs Assessment, there is an apparent need for additional housing assistance resources in the City and this was a missed opportunity to fill that gap. The Committee recognizes that local organizations were juggling competing priorities during this competition this year, particularly the State's Homeless Reduction Grant (HRG) and the new HUD-CoC Builds funding, but as a system, it would have been prudent to pursue all occasions for increased homeless assistance dollars. To this point, the Committee recommends that the Board stay updated on the outcome of Carpenter's Shelter's and New Hope Housing's HRG applications, and further inquire what prevented those organizations from going after HUD-CoC Bonus dollars in FY24, even as an expansion of existing CoC Funded programs.

For the DV Bonus specifically, the CoC convened a workgroup around the opportunity as recommended by the Priorities Committee in FY23. There were several prospective organizations represented, and a clear need for housing resources tailored to survivors was identified through HMIS data, however it did not result in any NOI's being submitted. The Committee recommends that the DV specific workgroup be reformed even sooner in FY25 to better understand what is preventing organizations from pursuing the funding and address those hurdles prior by FY26.

#### New & Renewal Project Ranking:

The Priorities Committee's remaining responsibility was to rank the renewal projects in HUD's two-tiered Project Priority Listing. Programs in the first tier represent a community's high priority programs leaving those in the latter at risk of losing funding. Tiers are divided by the community's Annual Renewal Demand (ARD), which is **\$894,537** for the Alexandria CoC. Details on how tiers must be divided are listed below:

1. Tier 1 – 90% of CoC's ARD = **\$805,083**
2. Tier 2 – 10% of CoC's ARD plus amount applied for via HUD-CoC Bonus Project Funding, including all applications for DV Bonus
  - Tier 2 projects (excluding DV Bonus) will receive score out of **100** (CoC score: **50**, Tier 2 rank: **40**, housing first: **10**)

### 3. DV Bonus

- DV Bonus projects will receive score out of **100** (CoC score: **50**, community need: **10**, collaboration with DV services: **10**, applicant experience: **15**, victim-centered practices: **10**, lived experience input: **10**)

To inform the project rankings on HUD-CoC Programs, the Priorities Committee utilized 2024 Performance & Compliance Scorecards and the FY24 CoC Needs Assessment recommendations. Specific ranking metrics for new and renewal programs are listed in the 2024 HUD-CoC Ranking Criteria Chart.

#### Recommendations & Approval:

As a general observation, the Priorities Committee noted that all HUD-CoC programs scored slightly worse than they did in FY23. To steer towards improvements, especially in client outcomes, the Committee recommends to the Board that Monitoring and Evaluation be conducted as typically scheduled in FY25, even in the absence of the HUD Competition.

Moving into the rankings, the Tier 1 threshold is set below the CoC's Annual Renewal Demand, meaning some renewal dollars had to be put at risk. Starting with that premise, the Priorities Committee started with the worst performing program that could be partially defunded. Notabene Permanent Supportive Housing (PSH), as the lowest performing program for several years, was ranked 5<sup>th</sup>, leaving approximately \$89k of the program's budget at risk. Next, the Committee ranked the HMIS grant 4<sup>th</sup>, keeping it fully in Tier 1 and out of harm's way, but noted that some missteps in data quality in FY24 lead to worse outcomes and a lower score for not just HMIS, but one of the other CoC funded projects. With the HMIS team back at full capacity, the Committee is confident data quality will return to near 100% accuracy.

Next, the Committee turned to top of the list and placed Alexandria Housing First at the top, rewarding the program for being the best performing HUC-CoC project for the second year in a row. Finally, there was a tie for second in program monitoring scores but one, Sheltered Homes PSH, had higher performance outcomes. For that reason, the Committee ranked Sheltered Homes PSH Second, leaving Alexandria RRH ranked third. A table of the final FY23 HUD-CoC Rankings is listed below:

FY24 Rank	Organization	Program
1	New Hope Housing	Alexandria Housing First
2	Sheltered Homes of Alexandria / Alexandria CSB	SHA PSH
3	New Hope Housing / Carpenter's Shelter	Alexandria RRH
4	Alexandria OCS	HMIS Analyst
5	Alexandria CSB	Notabene & Family Condos