

VICE CHAIR REPORT LTRB MEETING January 04, 2023

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FOR MEMBER INFORMATION – 2 Items

1. Resident Concern Posted on Next Door-11/18/2022: Stephanie Andrews, Old Town Station Is City Council Rezoning Your Neighborhood to Increase Density and Overbuild? City to Bundle Up Zoning Initiatives for Fall 2023 Vote At the November 22 City Council meeting, Council will authorize staff to bundle a massive set of zoning changes into a single proposal that, if passed, will dramatically alter life in the City of Alexandria. This initiative has only two objectives neither of which address quality of life concerns caused by overdevelopment such as school overcrowding, water and sewer capacity, parking and traffic. All of these are important reasons that people stay in and move to Alexandria. For these implications not to be a measured objectively and input into the decision making process is irresponsible and exhibits a gross neglect of duty to the residents and taxpayers of the City of Alexandria. The initiative has pivoted to focus on historic implications of zoning rather than what problem we're trying to solve for Alexandria. The objectives from the docket attachments: Replace land use policies and regulations that further exclusion with ones that promote equity and inclusion, and address existing vestiges of exclusionary practices. Materially increase the supply of committed affordable and market rate housing. Of note Alexandria is AHEAD of our affordable housing targets. The most contentious proposals which will affect all of our daily lives are being snuck in without advanced communication to engaged civic groups and on holiday weeks when many residents are out of town, traveling or have family visiting. This is becoming a pattern with Council as we saw with the original Bonus Height vote originally scheduled for vote the day after the July 4th holiday. The accelerated timeline for this effort is as follows: Oct-Dec 2022: Preplanning Process and Data Gathering/Analysis Continues Jan-March 2023: Public Launch Analysis Continues April-June 2022: Community Engagement Review of Analysis & Findings July-Aug 2023: Update Analysis and Recommendations Sept-Oct 2023: Community Engagement for Updated Initiatives Nov - Dec 2023: Schedule Public Hearings In the coming weeks we will begin organizing to ensure all of Council hears from the community. MEMORANDUM DATE: NOVEMBER 15, 2022 TO: THE HONORABLE MAYOR AND MEMBERS OF CITY COUNCIL THROUGH JAMES F. PARAJON, CITY MANAGER /s/ FROM: KARL W. MORITZ, DIRECTOR, DEPARTMENT OF PLANNING & ZONING TITLE Update on Zoning for Housing Initiatives and the Companion Housing for All Equity Component in Support of the Production of Market and Affordable Housing. **ISSUE: Should staff combine remaining Zoning for Housing Initiatives into one Comprehensive Zoning for Housing Package for study and community engagement, along with the Housing for All Equity companion program, for City Council consideration potentially in fall 2023?** **RECOMMENDATION:** That the City move forward with the review of a comprehensive package of zoning reforms for the purpose of (1) removing from City policies and regulations those provisions that were intended to support exclusion and segregation, and intended to deny opportunities for property ownership and wealth creation to persons of color, (2) create new, more equitable land use policies that improve demographic and economic indicators that show that there are lasting vestiges of exclusionary practices even today, and (3) materially increase the supply of committed affordable and market rate housing in the City. **Discussion: Staff's** proposed comprehensive package is largely the same as that initially proposed, discussed, and approved in 2019 and 2020 as a phased program of reforms. While important progress has been made on that list, factors such as the pandemic affected the pace with which these initiatives could move forward. This accelerated project is proposed to be completed in 2023. A tentative framework for a timeline outlining the anticipated work program is included in Attachment 1. Accelerating this project will have an impact on the FY 2023 Long Range Interdepartmental Planning Work Program. If City Council concurs with recommendations in the memorandum, staff will return in January/February with proposals to make room for it in the work program, likely by proposing to postpone one or more projects. Proposed Components: Single-family zoning - Evaluate the current limit of one household per lot in the City's single-family zones and the potential benefits of allowing a greater number of households per lot in the zones. The initial approach will be to largely retain the amount of development (height, square footage, footprint) currently permitted in these zones. Staff will review the history of single-family zoning and the extent to which this type of zoning effectively limited access to these neighborhoods by persons of color, both nationally and in Alexandria specifically. Staff will also explore the Zoning Ordinance definition of "family" and concerns that have been expressed about its application and will address parking issues. Removal of restrictive language from the Zoning Ordinance - This effort is to remove from the Zoning Ordinance restrictive language tied to past laws and policies which created exclusionary barriers for some groups to equitable living opportunities across the City. Examples include the definition of family, language regarding "impact on property values" and "character of the neighborhood," and others. This project will be directly linked to historic research on the origins of this language, the identification of other Zoning Ordinance language that may be exclusionary,

and a discussion of how this language operates in present-day Alexandria. Bonus Height - Staff will add to the body of research and analysis already completed, by examining testimony by members of the public and suggestions by the Planning Commission during the hearing. RMF Zones - Staff will analyze expanded/targeted opportunities for RMF (Residential Multi-Family zone) re-zonings: Instances where a rezoning to RMF could be considered under existing small area plans. In recent past, this has included parcels explicitly recommended for RMF in small area plans, parcels where the planned land use in existing small area plans is "Residential High" or an equivalent residential or mixed-use density. Remove Zoning Ordinance barriers to office-to-residential conversion - Staff examine key aspects of density - FAR and Units Per Acre - in mixed use zones and consider several regulation options to facilitate office-to-residential conversion when in line with City principles. Staff will summarize the City's experience with conversions that went forward as well as those that did not through the lens of performance criteria such as impact on job growth, the tax base, and housing affordability. Town House Zones - This project will examine strategies to reconcile varying regulations (such as FAR and open space) within the City's town house zones, with the working hypothesis that consistent zoning standards for townhouses Citywide is desirable. Existing/Historic Development Patterns No Longer Permitted - Staff will identify a set of existing land use patterns, such as the mix of uses and building types found in sections of our historic districts and permitted under previous zoning ordinances, that are no longer permitted today. Staff will prepare a list of future potential changes to the ordinance that might allow these patterns to occur in the future. STAFF: Emily A. Baker, Deputy City Manager Karl Moritz, Director, P&Z Helen McIlvaine, Director, Office of Housing Nancy Williams, Assistant Director, P&Z

2. 11-22 CC Meeting Docket Item #23-0454

TENTATIVE FRAMEWORK/TIMELINE FOR "ZONING FOR HOUSING" AND "HOUSING FOR ALL" *Comprehensive Zoning for Housing Package and Housing for All Tentative Framework for Work Program Timeline*

The Comprehensive Zoning for Housing list includes a variety of initiatives of varying levels of complexity. Staff and possibly consultant analysis will be required for some of these initiatives. Additionally, community engagement will be a key component of the process in terms of seeking community input on the list itself as the Comprehensive Zoning for Housing Package is publicly launched and then on analysis and findings, along with ultimate recommendations.

Most, if not all of the initiatives under the Comprehensive Zoning for Housing Package will, understandably, involve discussions of subjects of intense interest by communities. Therefore, it is important that a reasonable allocation of time be given to them for analysis, findings and for discussions with the community. Such subjects include density, height and equity for example (what about justice??). As we know, these subjects are important to this effort and will be guided by strong planning principles and appropriate precedents, equity principles and also through an Alexandria lens which speaks to neighborhood context.

FY 2023 Quarter 2 (October 2022 to December 2022)

- **Preplanning for Overall Coordination of the Comprehensive Zoning for Housing and Housing for All Work Plans with tasks/timelines such as:**
 - Identification of Zoning for Housing Initiatives to be included in the Comprehensive Zoning for Housing List;
 - Development of an Overarching Comprehensive Zoning for Housing Timeline;
 - Incorporation of Individual Projects within the Overarching Timeline with associated Tasks;
 - Identification of the Lead Project Manager for each Zoning for Housing Initiative;
 - Identification of the Project Team for each Zoning for Housing Initiative;
 - Identification of Areas of Common Resources that can be shared for all Zoning for Housing Initiatives:
 - Common Data
 - Common Analysis
 - Common Messaging, Goals and Principles
 - Other
 - Identification and solicitation of potential external Technical Assistance for both Zoning for Housing and Housing for All;
- Finalize Housing for All elements and create a Platform for sharing Information with the Public and plan a

Kick-off event for the Public; Elements which need to be finalized:

- Common Message of Purpose of Housing for All and Intended Goals/Metrics
- List of Historical Exclusionary Housing Policies and Practices – federal and state
- Alexandria Equity Emphasis Areas Map showing impacts today related to segregation policies
- Oral Histories from Alexandrians reflecting life during Jim Crow Era
- African American Historical Alexandria Communities Interactive Map
- Restrictive Covenants Interactive Map
- Equity Impact Statement for Development/Non-development Projects
- Prepare update to the FY 2023 Interdepartmental Planning Work Program to reflect the adjustments as needed to accommodate work related to the full range of initiatives under the Comprehensive Zoning for Housing II

FY 2023 Quarters 2 and 3 (October 2022 through March 2023)

- **Public Launch and Continued Analysis**

- Finalize solicitations/selection of targeted Technical Assistance to support research and analysis of potential impacts of change;
 - Ongoing Data Gathering and Analysis work on individual Initiatives;
 - Develop and coordinate a Community Outreach Strategy for the Comprehensive Zoning for Housing Package and Housing for All in conjunction with communications professionals and Project Managers; and
 - Plan public kick off of Housing for All and Comprehensive Zoning for Housing Package (January or February)

FY 2023 Quarter 4 (April through June 2023)

- **Community Engagement for Initiatives**

- Finalize Community Outreach Strategy for the Comprehensive Zoning for Housing Package; and
- Execution of the Community Outreach Approach for the Comprehensive Zoning for Housing Package of Initiatives

FY 2024 Quarter 1 (July and August 2023)

- **Summarize Community Input and adjust Initiatives as Appropriate**

- Summarize Community Input;
- Undertake additional Analysis as Necessary; and
- Adjust individual Initiatives as Appropriate

FY 2024 Quarter 2 (September and October 2024)

- **Additional Community Input post Revisions/Finalize Recommendations**

- Reconnect with the Community post any Revisions; and
- Finalize Recommendations

FY 2024 Quarter 2 (November and December 2024)

- **Schedule Public Hearings**

- Confirm readiness of package for Public Hearing; and
- Schedule package for Public Hearing

FOR MEMBER DISCUSSION – I Agenda Item

Proposed Discussion Item under Old Business – Wording of Best Practice Resolution

Proposed Amendment to Resolution Number 2597 Establishing Civic Engagement Principles and Supporting Processes

Establish Civic Engagement Principles and supporting processes as set forth in the Alexandria Handbook for Civic Engagement ('Handbook') to guide the City's effort to involve the public in the development of public policy, program and planning decisions in the City of Alexandria.

WHEREAS, the City Council in 2012 charged the City Manager's office with launching a civic engagement initiative to gather information and develop and implement strategies for improving and expanding civic engagement in Alexandria; and

WHEREAS, the **initial** primary goal of the civic engagement initiative, What's Next Alexandria, **was** to improve the quality of Alexandria's public participation process so that members of the community are actively, constructively, and meaningfully involved in the public decisions that affect the city; upon reflection and based on a policy recommendation from the Landlord Tenant Relations Board (*hereafter referred to as the LTRB*) to encourage public/private non-governmental to establish advisory bodies on a volunteer basis, and

WHEREAS, collaboration between community members, **public/private non-governmental entities** and Alexandria city government leads to better results than either working separately, and as an outcome of that partnership, results better stand the test of time; and

WHEREAS, effective civic engagement:

- Improves understanding of the value of working together to solve common problems;
- Creates and encourages a fully informed public that knows how to participate and embraces commonly held Principles of Civic Engagement and the processes that support full participation;
- Increases public and **private** participation, representative of the City's demographic diversity;
- Ensures active leadership by the public and private entities/**residents** in organizing their community to participate in civic engagement processes and help shape broader goals of the City;
- Inspires members of the community to endorse decisions and actions by the City because decisions clearly reflect public participation in a transparent process;
- Stems from consistency across City departments, Boards, Commissions and Committees in the application of civic engagement principles and process;
- Results in confidence in the equity of the public/private decision making process; and
- Reinforces mutual trust between the community and City government; and

WHEREAS, the attached Handbook and Principles for Civic Engagement served as the foundation for public participation, **now let it be understood that participation is to include public/private non-governmental entities in Alexandria and all participation** is intended to guide the city government and members of the community in how Alexandrians can best participate in public/private dialogue for decisions **that have a positive effect** on shape the city **for all time**;

NOW, THEREFORE, BE IT RESOLVED

BY THE CITY COUNCIL OF ALEXANDRIA, VIRGINIA:

That the City Council of Alexandria, Virginia:

1. Establish as City policy the concepts **contained in current and future revisions** to the attached Civic Engagement Principles and process framework specified in the Handbook for the purpose of more meaningfully engaging the community in the development of City policies, plans, and projects. It is the purpose of this policy to ensure that public/private participation in the formulation of **individual public/private non-governmental entities** as well as City public policy shall be welcomed and encouraged. Further, it is the purpose of this policy to ensure all members of the Alexandria community, regardless of station or circumstance, shall have the opportunity to express their views on matters of public policy and **appropriate private policy** thereby serving as encouragement to help ensure their **expressed** views are given fair and respectful consideration.
2. Ensure that prior to the adoption of public/private policies which will significantly impact the quality of life of members of the community, (1) the nature of the proposed policy or action has been fully disclosed, (2) **the public/private entities have had** reasonable opportunity to be informed, consulted, involved, or to collaborate on the proposed action, and (3) the decision-making body has had sufficient opportunity fairly to consider and reflect before acting.

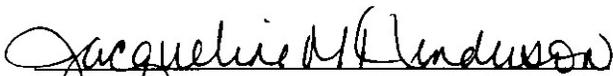
3. Charge the City Manager's Office with providing oversight to ensure that expectations are clear, request for resources are adequate to meet expectations, and staff is held accountable for results;
4. Charge the City Manager's Office with directing city departments to conduct ongoing assessments of civic engagement performance by project as stipulated in the Handbook, including but not limited to:
 - Assessing community evaluation of performance vis a vis each principle;
 - Assessing the organizing and communication process;
 - Reviewing and assessing use of the Framework;
 - Assessing project accountability and transparency;
 - Managing resources to provide appropriate facilitation training to staff involved in civic engagement work throughout the City; and
 - Incorporating internal and external **public/private** evaluation methods for further measurement and insights into the quality of the civic engagement process as a whole and each department's performance in pursuit of the Civic Engagement principles.
5. Direct the Civic Engagement Interdepartmental Working Group to advise city departments, the City Manager, and City Council in these assessment processes and to develop a proposed plan for future annual review of civic engagement performance in collaboration with the community (**understood to include public/private non-governmental entities-going forward**).
6. Through this resolution establish binding city policy.

Adopted: January 25, 2014



WILLIAM D. EULLE MAYOR

ATTEST:



Jacqueline M. Henderson, MMC City Clerk

FOR MEMBER ACTION - 3 proposed Items

Proposed ACTION ITEM #1 under Old Business: In response to Chair's request for assistance in wording correspondence to send to other City Advisory Groups seeking support for resolutions – recommended/suggested language.

MEMORANDUM FROM: City of Alexandria, VA Landlord Tenant Relations Board

FOR: City of Alexandria, VA Advisory Groups (Boards, Commissions, and Committees)

ATTN: Convening Authority [Chairs, Presidents, other]

Please find attached two resolutions that have been prepared as a result of Landlord Tenant Relations Board (LTRB) passing two (2) motions addressed in these resolutions we plan to submit for City Council action.

Given the priority the City has placed on collaboration and engagement, the LTRB agreed that submitting these resolutions for other advisory groups concurrence or nonconcurrence without or without comment was deemed appropriate. Therefore, we ask the convening authority include the resolutions as an agenda item during your next appropriate meeting and provide your response no later than the end of March 2023.

Should you desire to have someone from the LTRB to meet with your group and answer any questions you may have, please let me know as soon as possible and we will try to have someone meet with you. The aforementioned process is suggested since we are a small group comprised of six (6) members, responded to questions/inquiries sent via email or phone would be burdensome.

Thanks, in advance, for taking time to consider a matter we hope you regard as important and worthy of a response. Should you have questions regarding expectations, feel free to contact me via email.

Bonnie Naugle,
Chair, LTRB

Attachment: [See Something, Say Something, Do Something Resolution and Best Practice Resolution](#)

RESPONSES

Advisory Group Name	Concur Yes (Y) No (N)	Comments Yes (Y) No (N)		Convening Authority Name (print)
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The content of this communication is for information only and NOT for interactive discussion purposes outside of noticed meetings IAW with FOIA guidelines. Recipients should not reply to it.

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			51	

The content of this communication is for information only and NOT for interactive discussion purposes outside of noticed meetings IAW with FOIA guidelines. Recipients should not reply to it.

Proposed ACTION ITEM #2 under New Business: Proposed form for adoption by LTRB seeking information regarding Developer Relocation Plans seeing favorable board recommendation in a timely manner.

Request for Information Regarding Relocation Plan from _____,

Due Date: No later than the day prior to the public hearing

DIRECT QUESTIONS/CONCERNS REGARDING THE RELOCATION PLAN QUESTIONNAIRE TO CHAIR, LTRB

1. NAME of ORGANIZATION or REPRESENTATIVE:

2. SUBJECT/ISSUE:

3. INFORMATION (feel free to continue responses on a separate page)

a. Notices

(1) SENT (*Chronology*)

Period Covered	Tenants	Staff	Landlord Tenant Relations Bd

(2) RECEIVED (*Chronology*)

Period Covered	Tenants	Staff	Landlord Tenant Relations Bd

b. Payment(s) sent/acknowledged:

(1) Tenants – NOT VERY LOW INCOME, elderly or disabled

Dates Covered	Payments Sent	Payments Acknowledged	Payments Not Sent	Reason Not Sent

(2) Tenants – VERY LOW INCOME, elderly or disabled

Dates Covered	Payments Sent	Payments Acknowledged	Payments Not Sent	Reason Not Sent

c. Resolution of complaints (if any):

(1) Number received FROM TENANTS

Dates Covered	Resolved	In-progress	Unresolved & why

(2) Number received FROM AREA RESIDENTS

Dates Covered	Resolved	In-progress	Unresolved & why

(3) FROM INTEREST GROUPS /Tenant Representatives/Others (specify) -

Dates Covered	Resolved	In-progress	Unresolved & why

4. CONCERNS (feel free to continue responses on a separate page)

a. Relocation Plan compatibility

(1) City’s Strategic Plan

	Theme	Yes Compatible (Y)	Not Compatible (N) or NA
1	Distinctive & Vibrant Neighborhoods		
2	Inclusive City		
3	Well Managed Gov't		
4	Safe & Resilient Cmty		
5	Flourishing Arts, Culture & Recreation		
6	Strong Economy		
7	Thriving Children & Youth		
8	Environmental Sustainability		
9	Healthy Residents		
10	Multimodal Transportation		

(2) Housing Master Plan

Goal	Yes Compatible (Y)	Not Compatible (N)	Not Applicable
1-Preserve Existing Subsidized & M R Hsg			
2 -Encourage development of new affordable & workforce rental units			
3-Assist in preparation for home ownership			
4-Enable living and prospering in current home ownership			
5 – Provide a variety of safe quality Hsg accessible to all ages, incomes and abilities			
6-Enhance awareness of needs, opportunities, and benefits of affordable Hsg			

(3) Racial and Social Equity Resolution

	Resolutions	Yes Compatible (Y)	Not Compatible (N) or NA
1	Ensure that race and social equity is incorporated and centered in all planning		
2	Implement and sustain structures and systems to advance race and social equity		
3	Align and implement policy efforts designed to advance race and social equity goals,		
4	Ensure accountability mechanisms related to the progression and transparency of work to advance race and social equity		

(4) Other relevant Plans (specify)

	Name/Focus	Yes Compatible (Y)	Not Compatible (N) or NA
1	Park Plans		
2	Arts and Culture Master Plans		
3	Environmental Action Plans		

b. Coordination/Collaboration (please identify)

(1) City Staff

Date	Staff	Concurrence	Nonconcurrence
	Housing		
	Planning & Zoning		
	BAR		
	Other		

(2) Advisory Groups

Date	CITY ENTITIES	Concurrence	Nonconcurrence
	City Advisory Groups		
	City NGO's/Cmty Groups		
	City Residents		
	DMV GROUPS		

5. COMMENTS *(feel free to continue on separate pages)*

6. ADDITIONAL LTRB MEMBER QUESTIONS ASKED TO ESTABLISH ACCOUNTABILITY

a. Landlord Tenant Board Member Waters

- (1) Relocation details
- verification? (a) Who determined structure is in need of replacement/redevelopment? Does the City require
- (b) Was management given other options besides replacement/redevelopment, such as renovation
- (c) Are there any affordable units being replaced with more or less affordable homes?
- place of (d) Will there be storage space provided free or at cost space for those unable to find a temporary residence once given the 120 days' notice to relocate?
- (e)
- (f)
- (g)
- (2) Relocation Firm Experience/Background
- (a) What is your most recent redevelopment or renovation project that has required relocation of residents in Alexandria City?
- (b) What is your most recent redevelopment or renovation project that has required relocation of residents in the DMV (DC, Maryland and Virginia area).
- (c) What is your most recent redevelopment or renovation project that has required relocation of residents in the Commonwealth of Virginia?
- (d) What is your most recent redevelopment or renovation project that has required relocation of residents in other locations outside the DMV and Commonwealth of Virginia?
- (3) Payments
- right? (a) Will residents have option to receive security deposits back or leave it due to guaranteed return
- (b) Will relocated tenants also be allowed to return at their current rental payment rate? If not, why?

b. What are some Staff questions still awaiting responses regarding relocation issues-less names?

- (1). None ()
- (2). Pending responses - below

c. What are some Tenant questions pending responses regarding relocation issues-less names?

- (1). None ()
- (2). Pending responses - below

d. What are some Interest Groups questions pending responses regarding relocation issues-less names?

- (1). None ()
- (2). Pending responses – see below

TRACKING DATA

TENANTS RELOCATED FROM DEVELOPMENT		RELOCATED TENANTS RETURNED TO DEVELOPMENT	
a. Number/Names BMR Tenants Relocated	-	a. Number/Names BMR Tenants Returned	-
(1) Number not very low income	-	(1) Number not very low income	-
(a) Names - elderly	-	(a) Names – elderly	-
(b) Names – disabled	-	(b) Names – disabled	-
(c) Names - other	-	(c) Names - other	-
(2) Number very low income	-	(2) Number very low income	-
(a) Names - elderly	-	(1) Names - elderly	-
(b) Names – disabled	-	(2) Names – disabled	-
(c) Names - other	-	(3) Names - other	-
b. Number Market Rate Tenants Relocated	-	b. Number Market Rate Tenants Returned	-
(a) Names	-	(a) Names	-
(b) Names	-	(b) Names	-

Proposed ACTION ITEM #3 under New Business: ISSUE: Simultaneous posting of available LTRB materials with appropriate agenda as part of an on-going Alexandria City government effort to promote transparency in its Advisory Group Open Meetings given the public’s right to disclosure of meeting materials.

1. BACKGROUND:

a. A plain reading of an extract from the Advisory Group Member Handbook dtd 09/01/2022

Duties	City Council	City Clerk	Board Chair	Staff Liaison
Set Meeting Agendas and Distribute Materials			Works w/ Staff Liaison to set agenda and materials	Ensuring members and public have notice of meeting and materials
Seek Public Input at Meetings			Facilitates if input is part of order of business	Ensures proper notice of meeting and opportunity for public participation.

leads this board member to understand board materials are to be posted along with the agenda. I was corrected and informed that only the agenda is required to be posted but posting meeting materials is an option. It is an option because meeting materials are made available at the meetings.

b. A plain reading of an extract of Roberts Rules of Order on the inclusion of supporting documents (see below), aka: meeting materials “ most meeting agenda do include them. I assert the reason is for greater transparency and reasonable full disclosure of matters/details being discussed in the public interest.

Which of the following items should be included in a meeting agenda?
While the subject of your meeting will influence your final agenda draft, most meeting agendas will include the following six items:

- Meeting participants. ...
- Meeting objectives. ...
- Agenda items. ...
- Time frames. ...
- Supporting documents. ...
- Action items.

<https://www.google.com/search?sxsrf=ALiCzsZZjT6BW7KUuK8592aKrhqUL2ynRA:1670515911115&q=Are+meeting+materials+to+be+included+with+posting+of+an+agenda+under+Roberts+rules+of+Order&nfpr=1&sa=X&ved=2ahUKEwirxOTbtOr7AhUUUzUKHVLiDs0QvgUoAXoECAgQAg&biw=1010&bih=691&dpr=1.25>

c. Commentary: During my volunteer service as a member of the LTRB, I have been and remain a strong advocate for transparency as a co-equal component of community engagement. Given that many of our residents are unable to attend in person public meetings, as volunteer serving on an advisory body, I assert the common good is served whenever reasonable effort is made to provide affordable means to earn the trust and confidence of well-managed government. Why this is not embraced as a best practice is puzzling to me and takes away the opportunity to invite residents to “see/read/become educated” themselves what their government is doing or not doing on their behalf.

d. A professional opinion piece on why transparency is a good business practice Five Reasons Why Transparency Is Good Business by Jeff Kozloff Forbes Councils Member CEO of TrialScope, the most widely used clinical trial disclosure software, with 16 of the top 20 industry sponsors as customers.

1. Transparency boosts brand reputation
2. Transparency attracts quality candidates and retains employees
3. Transparency puts your company in a favorable light with investors
4. Transparency can keep you compliant (and keep you honest)
5. Transparency is the right thing to do

Beyond regulatory requirements, being transparent is simply the right way to do business. As long as transparency does not jeopardize a company’s proprietary information, I say it’s a good thing. Transparency will go a long way toward building trust — and growing your business.

e. See **City of Alexandria 2023 General Assembly Legislative Package - Define Our Community Engagement Approach**. The Alexandria City Council has identified the need for the City to use both new and traditional outreach methods to ensure that community engagement is efficient, effective and accessible to all stakeholders, creating a clear connection between community input and its effects on policy decisions, infrastructure needs and financial considerations. The City of Alexandria supports legislation and budget items that will assist the City in connecting and engaging with members of the Alexandria community, and support efforts to ensure all members of our community are able to engage with their government and see themselves represented in their government, including: ●Legislation to **increase opportunities for electronic participation by members of public advisory bodies** and members of the public accessing meetings of public bodies;

2. QUESTION: While the basis for the City not requiring or encouraging the simultaneous posting of meeting materials along with the relevant agenda is not disclosed, does not a simple reading of the staff liaison's duties included in the extract of the City's Member Handbook Statement referenced above in para 2 lead one to conclude that along with the notice of meeting [which is a required posting] residents will also be provided meeting materials at the time of posting as well as at the time of meeting? If not, what is the logic or policy basis for not posting meeting materials - in plain or common use speech?

3. MOTION: In the public interest and in keeping with the intent of "well managed government" to promote transparency as a best practice component of community engagement, I move that effective immediately, that LTRB agendas include the six items mentioned in the reading from Roberts Rules of Order above.

- a. Second:
- b. Discussion:
- c. Vote

Guidance from Robert's Rules of Order: Whenever the presiding officer decides on a question of order s/he has the right to state the reasons for that decision, and any two members have the right to appeal the decision, one making the appeal and the other seconding it. *It is the duty of the presiding officer to enforce the rules and orders of the assembly, without debate or delay. It is also the right of every member who notices the breach of a rule, to insist upon its enforcement.*